

CANADIAN OLYMPIC COMMITTEE

**Non-consolidated Financial Statements
December 31, 2025**

Independent Auditor's Report

To the Members of the
Canadian Olympic Committee

Opinion

We have audited the non-consolidated financial statements of the Canadian Olympic Committee (the "C.O.C."), which comprise the non-consolidated statement of financial position as at December 31, 2025, and the non-consolidated statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the C.O.C. as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the C.O.C. in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, in the Impact Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the Impact Report prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the C.O.C.'s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the C.O.C. or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the C.O.C.'s financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the C.O.C.'s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the C.O.C.'s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the C.O.C. to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
Licensed Public Accountants
May 29, 2026

CANADIAN OLYMPIC COMMITTEE

Non-consolidated Statement of Financial Position

As at December 31, 2025

(in thousands of dollars)

	2025	2024
	\$	\$
ASSETS		
Current assets		
Cash	4,362	8,863
Receivables and deposits (Note 17 and 21)	14,508	9,439
Short-term investments (Note 4)	2,344	6,512
	<u>21,214</u>	<u>24,814</u>
Investments (Note 4)	174,263	174,149
Capital assets (Note 5)	1,421	1,757
Total assets	<u>196,898</u>	<u>200,720</u>
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities (Note 6)	7,746	6,022
Deferred revenue (Note 7)	2,092	546
	<u>9,838</u>	<u>6,568</u>
Deferred capital contributions (Note 8)	125	200
Total liabilities	<u>9,963</u>	<u>6,768</u>
Commitments (Note 13)		
FUND BALANCES		
Externally restricted (Note 9)		
Petro-Canada Olympic Torch Scholarship Fund	8,813	9,323
Olympic Legacy Coaching Fund	12,604	12,679
	<u>21,417</u>	<u>22,002</u>
General Fund		
Internally restricted		
Canadian Olympic Family Fund (Note 10)	153,117	150,838
Invested in capital assets	1,296	1,557
Unrestricted	11,105	19,555
	<u>165,518</u>	<u>171,950</u>
Total fund balances	<u>186,935</u>	<u>193,952</u>
Total liabilities and fund balances	<u>196,898</u>	<u>200,720</u>

Approved by the Board of Directors



_____, Director



_____, Director

CANADIAN OLYMPIC COMMITTEE

Non-consolidated Statement of Operations

For the year ended December 31, 2025

(in thousands of dollars)

	2025						
	Petro-Canada Olympic Torch Scholarship Fund	Olympic Legacy Coaching Fund	Total Externally Restricted Funds	Internally Restricted Funds	Unrestricted Fund	Total General Fund	Total Funds
	\$	\$	\$	\$	\$	\$	\$
Revenues (Note 11)							
Partner and marketing revenues	-	-	-	-	31,027	31,027	31,027
Investment revenue	607	815	1,422	10,068	450	10,518	11,940
Grants, donations and other (Note 17)	-	-	-	-	8,882	8,882	8,882
	<u>607</u>	<u>815</u>	<u>1,422</u>	<u>10,068</u>	<u>40,359</u>	<u>50,427</u>	<u>51,849</u>
Expenses							
Program and operating expenses (Notes 12 and 14)	-	-	-	-	56,216	56,216	56,216
Grants and related expenses	1,070	831	1,901	-	-	-	1,901
Investment management fees	47	59	106	615	28	643	749
	<u>1,117</u>	<u>890</u>	<u>2,007</u>	<u>615</u>	<u>56,244</u>	<u>56,859</u>	<u>58,866</u>
(Deficiency) excess of revenues over expenses	<u>(510)</u>	<u>(75)</u>	<u>(585)</u>	<u>9,453</u>	<u>(15,885)</u>	<u>(6,432)</u>	<u>(7,017)</u>

The accompanying notes are an integral part of the non-consolidated financial statements.

CANADIAN OLYMPIC COMMITTEE

Non-consolidated Statement of Operations
For the year ended December 31, 2024
(in thousands of dollars)

	2024						
	Petro-Canada Olympic Torch Scholarship Fund	Olympic Legacy Coaching Fund	Total Externally Restricted Funds	Internally Restricted Funds	Unrestricted Fund	Total General Fund	Total Funds
	\$	\$	\$	\$	\$	\$	\$
Revenues (Note 11)							
Partner and marketing revenues	-	-	-	-	45,375	45,375	45,375
Investment revenue	828	1,206	2,034	13,604	1,180	14,784	16,818
Grants, donations and other (Note 17)	-	-	-	-	15,171	15,171	15,171
	828	1,206	2,034	13,604	61,726	75,330	77,364
Expenses							
Program and operating expenses (Notes 12 and 14)	-	-	-	-	81,679	81,679	81,679
Grants and related expenses (Note 19)	630	1,395	2,025	-	-	-	2,025
Investment management fees	46	62	108	585	51	636	744
	676	1,457	2,133	585	81,730	82,315	84,448
Excess (deficiency) of revenues over expenses	152	(251)	(99)	13,019	(20,004)	(6,985)	(7,084)

The accompanying notes are an integral part of the non-consolidated financial statements.

CANADIAN OLYMPIC COMMITTEE

Non-consolidated Statement of Changes in Fund Balances

For the year ended December 31, 2025

(in thousands of dollars)

	General Fund				2025 Total	
	Externally Restricted Funds	Canadian Olympic Family Fund	Invested in Capital Assets	Unrestricted Fund		Total General Fund
	\$	\$	\$	\$	\$	
Balances, beginning of year	22,002	150,838	1,557	19,555	171,950	193,952
(Deficiency) excess of revenues over expenses	(585)	9,453	-	(15,885)	(6,432)	(7,017)
Interfund transfers (Note 19)	-	(7,174)	-	7,174	-	-
Amortization of deferred capital contributions	-	-	75	(75)	-	-
Purchase of capital assets	-	-	373	(373)	-	-
Amortization of capital assets	-	-	(709)	709	-	-
Balances, end of year	21,417	153,117	1,296	11,105	165,518	186,935

The accompanying notes are an integral part of the non-consolidated financial statements.

CANADIAN OLYMPIC COMMITTEE

Non-consolidated Statement of Changes in Fund Balances

For the year ended December 31, 2024

(in thousands of dollars)

	General Fund					2024 Total
	Externally Restricted Funds	Canadian Olympic Family Fund	Invested in Capital Assets	Unrestricted Fund	Total General Fund	
	\$	\$	\$	\$	\$	
Balances, beginning of year	23,250	147,873	2,035	27,878	177,786	201,036
(Deficiency) excess of revenues over expenses	(99)	13,019	-	(20,004)	(6,985)	(7,084)
Interfund transfers (Note 19)	(1,149)	(10,054)	-	11,203	1,149	-
Amortization of deferred capital contributions	-	-	75	(75)	-	-
Purchase of capital assets	-	-	173	(173)	-	-
Amortization of capital assets	-	-	(726)	726	-	-
Balances, end of year	22,002	150,838	1,557	19,555	171,950	193,952

The accompanying notes are an integral part of the non-consolidated financial statements.

CANADIAN OLYMPIC COMMITTEE

Non-consolidated Statement of Cash Flows

For the year ended December 31, 2025

(in thousands of dollars)

	2025	2024
	\$	\$
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES		
Operating		
Deficiency of revenues over expenses	(7,017)	(7,084)
Amortization of deferred capital contributions	(75)	(75)
Amortization of capital assets	709	726
Change in unrealized gain on investments	4,634	(1,009)
	<u>(1,749)</u>	<u>(7,442)</u>
Changes in non-cash working capital items		
Receivables and deposits	(5,069)	(2,470)
Accounts payable and accrued liabilities	1,724	(1,777)
Deferred revenue	1,546	(3,599)
	<u>(3,548)</u>	<u>(15,288)</u>
Investing		
Purchase of capital assets	(373)	(173)
Change in investments, net	(580)	9,713
	<u>(953)</u>	<u>9,540</u>
Decrease in cash	(4,501)	(5,748)
Cash, beginning of year	8,863	14,611
Cash, end of year	<u>4,362</u>	<u>8,863</u>

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

December 31, 2025

(in thousands of dollars)

1. PURPOSE OF THE ORGANIZATION

The Canadian Olympic Committee (the "C.O.C.") is the National Olympic Committee in Canada recognized by the International Olympic Committee. As such, it is responsible for the selection and entry of all Canadian athletes in the Olympic and Pan American Games and is charged with the development and promotion of the Olympic Movement in Canada.

The C.O.C. was incorporated on January 3, 1952 without share capital, and was continued under the Canada Not-for-Profit Corporations Act on February 6, 2014. The C.O.C. is a Registered Canadian Amateur Athletic Association as defined in the Income Tax Act and is not subject to income taxes.

2. DESCRIPTION OF THE FUNDS

The C.O.C. obtains funds from various sources, some of which are designated for specific purposes or programs and are therefore not available for general purposes. The Unrestricted Fund accounts for the C.O.C.'s program delivery and administrative activities. This fund reports unrestricted resources and receives transfers from the internally and externally restricted funds.

The Petro-Canada Olympic Torch Scholarship Fund, Olympic Legacy Coaching Fund and Canadian Olympic Family Fund are managed under the direction of an Investment Committee appointed by the Board of Directors.

Externally Restricted Funds

Petro-Canada Olympic Torch Scholarship Fund

The Petro-Canada Olympic Torch Scholarship Fund was created pursuant to an agreement between Petro-Canada Inc., the C.O.C. and the previously dissolved Canadian Olympic Foundation.

Beginning in 2025, the objectives of the fund were modified to align with the objectives of the C.O.C. as follows:

- a) To pay and satisfy all administrative costs associated with the fund;
- b) To distribute annual funding to athletes and coaches in their pursuit of Olympic podium success; and,
- c) To distribute annual funding directed at the discretion of C.O.C. towards priority needs within the sport system.

Olympic Legacy Coaching Fund

Pursuant to an agreement between the Government of Canada, the now dissolved XV Olympic Winter Games Organizing Committee (OCO'88) and the C.O.C., the C.O.C. received an amount as capital of the Olympic Legacy Coaching Fund.

The investment returns of the fund are to be used to achieve the following objectives:

- a) To pay and satisfy all administrative costs associated with the fund;
- b) To add to the original capital contribution of the fund on an annual basis an amount in order to maintain the original purchasing value of the fund;
- c) To distribute the remaining income to:
 - (i) Support coaching and coaching-related activities, with priority emphasis on professional coaching services to high performance athletes, at the legacy facilities in Calgary attributable to the XV Olympic Winter Games;
 - (ii) Optimize high performance athlete development at the legacy facilities;
 - (iii) Such other charitable purposes as may be determined by the C.O.C. and the Government of Canada.

Grants and related expenses are calculated at 4.0% of the average fund balance at the end of each of the previous three years. Additional grants may be distributed consistent with the objectives of the fund.

CANADIAN OLYMPIC COMMITTEE
Notes to the Non-consolidated Financial Statements
December 31, 2025
(in thousands of dollars)

2. DESCRIPTION OF THE FUNDS (continued)

Externally Restricted Funds (continued)

Olympic Legacy Coaching Fund (continued)

In order to maintain the purchasing value of this fund, the cumulative capital as protected must be increased by an amount equal to the percentage increase in core inflation as measured by the CPI-trim Index. For 2025, the rate is 2.7% (2024 - 2.5%). This recapitalization to maintain purchasing power is a contractual requirement.

Internally Restricted Funds

Canadian Olympic Family Fund

The Canadian Olympic Family Fund is an internally restricted fund. This internally restricted fund is not available for unrestricted purposes without the approval of the Board of Directors.

Under the terms of arrangements pertaining to the 1988 Olympic Winter Games Calgary, an amount was received from OCO'88.

The investment returns of the fund are to be used to achieve the following objectives:

- a) To add to the original capital contribution of the fund on an annual basis an amount in order to maintain the original purchasing value of the fund.
- b) To help finance the programs of the C.O.C.

Encroachment on the capital as protected is permissible only upon approval by not less than three-quarters (3/4) of the members of the Session (as defined below) at each of two successive and regularly constituted meetings.

"Session" is a meeting of the members of the C.O.C. and includes any meeting designated as the Annual Session or as an Extraordinary Session. "Member" means a member of the C.O.C. holding any class of voting membership.

Non-discretionary distributions are based upon 3.5% (2024 - 3.5%) of the average of the three previous year end fund balances. Discretionary distributions consist of an additional 1% of the fund balance (2024 - 1%) distribution and sport specific distributions as approved by the Board of Directors.

In order to maintain the purchasing value of this fund, the cumulative capital as protected must be increased by an amount equal to the percentage increase in core inflation as measured by the CPI-trim Index. For 2025, the rate is 2.7% (2024 - 2.5%). This recapitalization to maintain purchasing power is a policy requirement approved by the Board of Directors.

Invested in Capital Assets Fund

The Invested in Capital Assets Fund reflects capital assets purchased and used in the C.O.C.

3. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared by management on a non-consolidated basis in accordance with Canadian accounting standards for not-for-profit organizations. The C.O.C. exercises control over the Canadian Olympic Foundation (the "Foundation") by virtue of its ability to designate no less than two thirds of all members of the Foundation, who in turn elect the Board of Directors. In accordance with Canadian accounting standards for not-for-profit organizations published by CPA Canada, the C.O.C. has elected not to consolidate the Foundation and instead provide below the disclosure set out in CPA Canada Section 4450, *Reporting controlled and related entities by not-for-profit organizations*. Details of the Foundation are provided in Note 16.

Related Party Transactions

Related party transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration paid or received as agreed upon by both parties and is determined based on the costs incurred. Related party transactions do not bear interest and have no repayment terms.

CANADIAN OLYMPIC COMMITTEE
Notes to the Non-consolidated Financial Statements
December 31, 2025
(in thousands of dollars)

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Fund accounting

The C.O.C. follows the restricted fund method of accounting for restricted contributions.

Revenue recognition

The C.O.C. follows the practice of accounting for donations, sponsorships and licensing at the time such funds are received, or become receivable under the terms of contracts.

Investment income and losses on restricted resources are recognized as revenue of the applicable restricted fund according to the terms of the restricted contribution.

Other investment income and losses are recognized as revenue of the General Fund.

Value-in-kind is recognized in these financial statements when the fair value of the donated goods or services can be reasonably determined and if the C.O.C. would have purchased the goods or services in the normal course of its business. The fair value is recorded as partnership revenue and an offsetting expense is recorded in the area that the goods and services were utilized.

Grants, donations, and other contributions for which no restricted fund has been established are deferred and recognized as revenue of the Unrestricted Fund in the year in which the related expenses are incurred.

Amounts received with respect to capital assets are included as deferred capital contributions and are amortized at the same rate as the related capital assets.

Financial instruments

Financial assets and financial liabilities are initially recognized at fair value when the C.O.C becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost, except for investments and foreign exchange contracts. The C.O.C. uses fair value to measure investments and foreign exchange contracts, with any subsequent changes in fair value recorded in the Non-consolidated statement of operations.

Fair Value

Fair value is determined as follows:

- (i) Quoted closing bid prices for publicly traded equities and unit values for public equity funds are used to represent fair value for these investments. Unit values reflect the quoted bid prices of the underlying securities.
- (ii) Quoted bid prices are used to represent the fair value for inflation linked bonds.
- (iii) Money market securities are recorded at cost together with accrued interest income, which approximates fair value.
- (iv) Fair value for alternative investments, which include fixed income, international equities and real estate pooled funds that do not trade on a recognized exchange, is based on the net asset value as reported by the external managers of the funds.
- (v) Foreign exchange contracts are measured based on the fair value provided by the C.O.C.'s bank, which is the counterparty to the foreign exchange contract.

Investments

Investments are stated at fair value. Fair value is the amount of the consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

As set out in the C.O.C.'s Statement of Long-Term Investment Strategy and Policies, financial risk associated with investments is managed as follows:

- (i) Currency risk: No more than 46% of the portfolio may be invested in Global equities.
- (ii) Interest rate risk: An analysis of maturity dates and interest rates for fixed income securities is included in Note 4.

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

December 31, 2025

(in thousands of dollars)

3. SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments (continued)

- (iii) Market, credit and liquidity risk: Investment managers are required to hold prudently diversified portfolios with exposure to the intended markets meeting specified minimum quality requirements as follows: individual short-term investments 'R-1' or equivalent; individual preferred shares 'P-3' or equivalent; all investments shall, in normal circumstances, be capable of liquidation within one month; and in the case of most Alternatives instruments, it should be expected that, in the normal course circumstances, liquidity would be available on a quarterly basis, but no less than annually.
- (iv) Foreign currency risk: The C.O.C.'s results can be affected by changes in foreign currencies relative to the Canadian dollar, particularly in Games years. To minimize the impact of exchange rate movements, the C.O.C. may use forward foreign exchange contracts to purchase other currencies for highly probable forecasted transactions.

Capital assets

Capital assets are stated at cost less accumulated amortization. Amortization of capital assets is provided on the straight-line basis method at the following rates:

Furniture and fixtures	5 years
Computer equipment and software	3 years
Leasehold improvements	Term of the lease

Use of estimates

The preparation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Significant estimates include investments, foreign exchange contracts, accrued liabilities, deferred revenue, amortization of deferred capital contributions and amortization of capital assets. Actual results could differ from those estimates.

4. INVESTMENTS

	2025			
	Canadian Olympic Family Fund	Petro-Canada Olympic Torch Scholarship Fund	Olympic Legacy Coaching Fund	Total
	\$	\$	\$	\$
Short-term investments	2,059	117	168	2,344
Long-term investments				
Fixed income	36,274	2,063	2,949	41,286
Canadian equities	16,029	911	1,303	18,243
International equities	49,054	2,790	3,988	55,832
Alternatives	51,751	2,943	4,208	58,902
	<u>153,108</u>	<u>8,707</u>	<u>12,448</u>	<u>174,263</u>
	<u>155,167</u>	<u>8,824</u>	<u>12,616</u>	<u>176,607</u>

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

December 31, 2025

(in thousands of dollars)

4. INVESTMENTS (continued)

	2024			Total
	Canadian Olympic Family Fund	Petro-Canada Olympic Torch Scholarship Fund	Olympic Legacy Coaching Fund	
	\$	\$	\$	\$
Short-term investments	5,729	336	447	6,512
Long-term investments				
Fixed income	35,812	2,102	2,792	40,706
Canadian equities	15,878	932	1,238	18,048
International equities	50,571	2,970	3,942	57,483
Alternatives	50,948	2,992	3,972	57,912
	153,209	8,996	11,944	174,149
	158,938	9,332	12,391	180,661

The fixed income securities bear a yield to maturity from 2.32% to 12.00% (2024 - from 2.87% to 12.00%) with staggered maturity dates ranging from 0.7 years to 9.9 years (2024 - from 1.7 years to 9.4 years) and a weighted average term to maturity of 5.7 years (4.98 years in 2024).

The historical cost or book value of the investments held at December 31, 2025 was \$171,718 (2024 - \$171,138).

The Canadian Olympic Family Fund includes \$153,154 (2024 - \$150,872) in internally restricted investments and \$2,013 (2024 - \$8,066) in unrestricted investments.

5. CAPITAL ASSETS

	2025		2024	
	Cost	Accumulated amortization	Net book value	Net book value
	\$	\$	\$	\$
Furniture and fixtures	1,171	1,123	48	69
Computer equipment and software	6,378	6,039	339	229
Leasehold improvements	5,077	4,043	1,034	1,459
	12,626	11,205	1,421	1,757

6. GOVERNMENT REMITTANCES

Outstanding government remittances as at December 31, 2025 are \$17 (2024 - \$13).

7. DEFERRED REVENUE

	2025	2024
	\$	\$
Opening balance	546	4,145
Add: amounts received	8,849	7,150
Less: amounts recognized as revenue	7,303	10,749
Balance, end of year	2,092	546

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

December 31, 2025

(in thousands of dollars)

8. DEFERRED CAPITAL CONTRIBUTIONS

	<u>2025</u>	<u>2024</u>
	\$	\$
Opening balance	200	275
Less: amounts recognized as revenue	75	75
Balance, end of year	<u>125</u>	<u>200</u>

9. EXTERNALLY RESTRICTED FUND BALANCES

Externally restricted fund balances include the Petro-Canada Olympic Torch Scholarship Fund and the Olympic Legacy Coaching Fund. The balances are restricted as to use as outlined in Note 2. The balances are further restricted as follows:

	<u>2025</u>		
	Petro-Canada Olympic Torch Scholarship Fund	Olympic Legacy Coaching Fund	Total
	\$	\$	\$
Capital	5,831	11,328	17,159
Available for grants and funding programs	2,982	1,276	4,258
	<u>8,813</u>	<u>12,604</u>	<u>21,417</u>

	<u>2024</u>		
	Petro-Canada Olympic Torch Scholarship Fund	Olympic Legacy Coaching Fund	Total
	\$	\$	\$
Capital	5,831	11,030	16,861
Available for grants and funding programs	3,492	1,649	5,141
	<u>9,323</u>	<u>12,679</u>	<u>22,002</u>

10. INTERNALLY RESTRICTED FUND BALANCE

The internally restricted fund balance consists of the Canadian Olympic Family Fund and the Invested in Capital Assets Fund.

The Canadian Olympic Family Fund, excluding the unrestricted portion, is restricted for use as outlined in Note 2. The C.O.C.'s guideline is that there is a Capital Safety Margin equal to 25% (2024 – 33%) of capital which the Board will apply, together with other considerations, in determining any discretionary distributions. The balance of the Canadian Olympic Family Fund is broken down as follows:

	<u>2025</u>	<u>2024</u>
	\$	\$
Capital	122,101	118,891
Capital Safety Margin	30,525	39,234
Excess (deficiency) against Capital Safety Margin	491	(7,287)
	<u>153,117</u>	<u>150,838</u>

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

December 31, 2025

(in thousands of dollars)

11. REVENUES - GENERAL FUND

	<u>2025</u>		<u>2024</u>	
	\$		\$	
Partner and marketing revenues				
Sponsorship (including value-in-kind of \$3,208; \$4,974 in 2024)	30,952		45,300	
Amortization of deferred capital contributions	<u>75</u>	31,027	<u>75</u>	45,375
Investment revenue				
Change in unrealized gain	(4,097)		837	
Realized investment revenue	<u>14,615</u>	10,518	<u>13,947</u>	14,784
Grants	7,061		12,600	
Donations	149		165	
Other revenues (including value-in-kind of \$610; \$610 in 2024)	1,119		1,875	
Foreign exchange gain (Note 21)	<u>553</u>	8,882	531	15,171
Total revenues		<u>50,427</u>		<u>75,330</u>

Total value-in-kind included in revenues noted above is \$3,818 (2024 - \$5,584). In addition to the value-in-kind revenues noted above, goods and services of \$400 (2024 - \$2,636) were received and used during the year, the value of which is not included in the Non-consolidated statement of operations given they would not have been purchased otherwise.

12. PROGRAM AND OPERATING EXPENSES - GENERAL FUND

	<u>2025</u>		<u>2024</u>	
	\$		\$	
Sport				
High Performance Sport Funding	10,177		10,849	
Next Generation Funding	4,000		4,000	
Athlete and Other Sport Support	4,585		3,657	
Team Operations	4,886		16,558	
National Sport Organization Enhancement Initiative	1,413		2,737	
National Sport Organization Contributions	450		472	
Participation	878		-	
Athlete Services	2,240		2,145	
Training Ground	<u>934</u>	29,563	<u>798</u>	41,216
Brand and Commercial Management		3,551		16,169
Operations		20,880		21,671
Governance		588		828
International Relations and Public Affairs		925		1,069
Amortization		<u>709</u>		<u>726</u>
Total expenses		<u>56,216</u>		<u>81,679</u>

The expenses noted above include value-in-kind good and services of \$3,818 (2024 - \$5,584).

The C.O.C. entered into an agreement with the lessor of the C.O.C.'s Montreal office for a period of 15 years from October 1, 2012 to September 30, 2027. The lessor and the C.O.C. have agreed under the terms of the agreement that the C.O.C. will not pay for the use and occupancy of the office for the duration of the lease.

CANADIAN OLYMPIC COMMITTEE
Notes to the Non-consolidated Financial Statements
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(in thousands of dollars)

13. COMMITMENTS

The C.O.C. is committed under operating leases up to 2028 for the rental of premises. The approximate minimum future payments are as follows:

	\$
2026	842
2027	866
2028	891
	2,599

14. PENSION PLAN

The C.O.C. provides a defined contribution pension plan to eligible employees. Employer contributions were \$446 in 2025 (\$432 in 2024) and are included in program and operating expenses of the Unrestricted Fund.

15. CONTINGENCIES AND GUARANTEES

In the normal course of business, the C.O.C. enters into various agreements that include indemnification obligations that meet the definition of a guarantee. The C.O.C.'s primary guarantees are as follows:

- (a) The C.O.C. has provided indemnities under commercial lease agreements for the use of various operating facilities. Under the terms of these agreements the C.O.C. has agreed to indemnify the counterparties for various items including, but not limited to, all liabilities, loss, suits, and damages arising during, on or after, the term of the agreement. The C.O.C. has purchased commercial general liability insurance to respond to losses under these agreements. The maximum amount of any potential future payment cannot be reasonably estimated.
- (b) The C.O.C. has provided indemnity to all directors and/or officers, employees, volunteers or members of any duly constituted committees of the C.O.C. for various items including, but not limited to, all costs to settle suits or actions due to association with the C.O.C., subject to certain restrictions. The C.O.C. has purchased directors' and officers' liability insurance to mitigate the cost of certain potential future claims or actions against this group of indemnified individuals which are related to their fulfillment of their role with the C.O.C. The maximum amount of any potential future payment cannot be reasonably estimated.
- (c) The C.O.C. has provided indemnities through the operation of various other forms of agreements including but not limited to marketing agreements, sponsorship agreements, confidentiality agreements, storage agreements, software agreements, engagement letters with advisors and consultants, outsourcing agreements, leasing contracts, information technology agreements and service agreements. These indemnities may require the C.O.C. to compensate counterparties and/or third parties for losses or potential losses incurred by such parties as a result of breaches of contract, in representations or warranties, and/or violations of laws or regulations or as a result of litigation claims or statutory sanctions that may be suffered by such party as a consequence of the transaction. The C.O.C. does carry insurance which may respond to such losses, but the terms of such insurance, along with the terms of these indemnities are varied. Further potential claims have not yet arisen, and as such the maximum amount of any potential reimbursement cannot be reasonably estimated.

The nature of these indemnification obligations (collectively, the "Indemnities") prevents the C.O.C. from making a reasonable estimate of the maximum exposure due to the difficulties in assessing the amount of liability which stems from the unpredictability of future events. Historically, the C.O.C. has not made any significant payments pursuant to such indemnities, and therefore no amount has been accrued in the financial statements with respect to the Indemnities.

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

December 31, 2025

(in thousands of dollars)

16. CANADIAN OLYMPIC FOUNDATION

Summary information on the Foundation is disclosed below and in Note 17.

- (a) As the official charitable organization of the C.O.C., the Foundation is a national charitable organization established to raise funds to support high performance athletes and to promote sports, healthy living and the pursuit of excellence in Canada. The mission of the Foundation is to generate support to meet the technical, scientific, medical and coaching needs of Canada's high performance sport system and assist current and future Canadian Olympic athletes in becoming ambassadors for sport, healthy living and the pursuit of excellence across Canada. The Foundation receives, accumulates and distributes funds to support the high performance sport excellence programs in Canada of the C.O.C. and other organizations endorsed by the C.O.C. that support high performance sport excellence. The Foundation was continued under the Canadian Not-For-Profit Corporations Act and is a registered charity under the Income Tax Act.
- (b) The financial statements of the Foundation have not been consolidated with the financial statements of the C.O.C. Financial summaries of the Foundation as at December 31, 2025 are as follows:

	<u>2025</u>	<u>2024</u>
	\$	\$
Financial position		
Total assets	<u>13,648</u>	13,418
Total liabilities	1,356	640
Total fund balances	<u>12,292</u>	12,778
	<u>13,648</u>	<u>13,418</u>
	<u>2025</u>	<u>2024</u>
	\$	\$
Results of operations		
Total revenues	8,525	11,335
Total expenses	1,574	2,038
Total grants	7,437	8,048
(Deficiency) excess of revenues over expenses and grants	<u>(486)</u>	<u>1,249</u>
	<u>2025</u>	<u>2024</u>
	\$	\$
Cash flows		
Cash provided (used) by operating activities	1,075	(24)
Cash provided (used) provided by investing activities	218	(128)
Increase (decrease) in cash	<u>1,293</u>	<u>(152)</u>

Total fund balances include \$67 (2024 - \$704) in internally restricted funds, \$1,775 (2024 - \$2,600) in externally restricted funds, \$7,819 (2024 - \$7,291) in endowed funds, and \$2,631 (2024 - \$2,183) in unrestricted funds.

17. RELATED PARTY TRANSACTIONS

During the year, the Foundation granted to the C.O.C. \$4,423 (2024 - \$4,060) of which \$813 (2024 - \$1,160) is from the Foundation's Internally Restricted Fund, \$3,324 (2024 - \$2,345) is from the Foundation's Externally Restricted Fund, and \$286 (2024 - \$555) is from the Foundation's Unrestricted Fund.

CANADIAN OLYMPIC COMMITTEE

Notes to the Non-consolidated Financial Statements

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(in thousands of dollars)

17. RELATED PARTY TRANSACTIONS (continued)

During the year the C.O.C. granted to the Foundation \$nil (2024 - \$151) from the Unrestricted Fund.

As at December 31, 2025, the C.O.C. has a net receivable from the Foundation of \$460 (2024 - \$108). The C.O.C. provides administrative support to the Foundation at no charge.

18. CREDIT FACILITIES

The C.O.C. has arranged credit facilities to fund the requirements of the Unrestricted Fund of \$2,500, of which \$nil has been drawn at December 31, 2025 and 2024. The credit facilities are secured by a General Security Agreement.

19. INTERFUND TRANSFERS

During the year, the Board of Directors approved a transfer of \$7,174 (2024 - \$10,054) from the Canadian Olympic Family Fund to the Unrestricted Fund to help finance the programs of the C.O.C.

During the year, a grant of \$nil was approved for distribution from the Olympic Legacy Coaching Fund (2024 - \$2,000 grant was approved of which \$851 was granted directly from the Olympic Legacy Coaching Fund and was recorded in the Non-consolidated statement of operations, and the remaining \$1,149 was transferred to the Unrestricted Fund to reimburse it for expenses that were approved to be covered by the Olympic Legacy Coaching Fund).

20. SPORT CANADA

Sport Canada provides funding for the purposes of Official languages and operations and programming.

	2025	2024
	\$	\$
Revenues		
Management and Administrative Staff Salaries, Fees and Benefits	375	375
National Games and International Games	-	1,772
Sport Programs	507	2,762
Official languages	-	12
Total	<u>882</u>	<u>4,921</u>
Expenses		
Management and Administrative Staff Salaries, Fees and Benefits	375	375
National Games and International Games	1,766	13,325
Sport Programs	2,086	2,772
Official languages	99	233
Total	<u>4,326</u>	<u>16,705</u>

21. FOREIGN EXCHANGE CONTRACTS

At December 31, 2025 the C.O.C. held foreign exchange contracts with settlement dates ranging from January 6, 2026, to April 7, 2026, to purchase 2,393,411 euros (nil in 2024) at exchange rates ranging from 1.4913 to 1.4951.

As at December 31, 2025, the foreign exchange contracts are recorded as a financial asset with a fair value of \$286 (nil in 2024) and are included in Receivables and deposits in the Non-consolidated statement of financial position.